



WORLD TRADE CENTERS
ASSOCIATION

MERIDIANTM

THE OFFICIAL PUBLICATION OF THE WORLD TRADE CENTERS ASSOCIATION

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**TRANSATLANTIC TRADE RELATIONS:
Ties That Bind**

THE OFFICIAL PUBLICATION OF THE WORLD TRADE CENTERS ASSOCIATION

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This contribution was made possible with the support of the EACCNV

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John Drew
*Chair, World Trade Center
Boston*

Welcome to *WTCA Meridian™*

Dear Members of the World Trade Centers Association (WTCA),

This year can best be defined as one of action. The Board ratified a new business plan for Headquarters in the closing months of 2017, and over the past nine months, the staff in New York have been hard at work implementing close to three dozen initiatives to bring more to your membership.

On the annual Member Satisfaction Surveys we always ask what you most value, and “Member Communications” has consistently ranked near the top of that list. It is for that reason that I am delighted to be the first to welcome you to your new publication, *WTCA Meridian™*.

I hope you will enjoy this new format, as I know I am looking forward to seeing the publication grow, reflecting the robust work of the Members of our Association.

Sincerely,

John E. Drew
Chairman of the Board



Scott Ferguson
*CEO, World Trade Centers
Association*

Dear Members,

We are proud to introduce you all to our new publication, *WTCA Meridian™*, which will take the place of the newsletter you receive each month. Evoking the longitudinal lines that appear on maps of the world, our network, too, encircles the globe and connects distant places. With more than 300 Members, you are never far from a fellow WTCA Member and the local communities they serve.

This reimagined monthly publication will continue to give Members an opportunity to write about all the great things happening at their World Trade Centers, while also presenting you with custom content and perspectives. We know that *WTCA Meridian™*, will act as an important brand touchpoint, a conduit of enriching information, and a tool for you to use with your Members, tenants, and customers.

So please take a moment to explore this inaugural issue. We are delighted with how it turned out and excited for what is to come. Thank you for your time and consideration, and most of all, for being a part of our unique network.

All the best,

Scott Ferguson
Chief Executive Officer

BY LUCINDA CREIGHTON
*Former Irish Minister for
European Affairs and
CEO of Vulcan Consulting*
(www.vulcanconsulting.eu)



TRANSATLANTIC TRADE RELATIONS: Ties that bind

Transatlantic relations have cooled significantly in the past decade, with this decline accelerating following the recent US election.

This evolution began with the decision of the previous administration to “pivot” US foreign policy focus away from the Middle East and Europe and towards East Asia somewhat, changing the tone and intensity of the transatlantic relationship. The level of cooperation between the continents—which had deepened post 9/11—began to wane, with the White House and State Department concentrating attention on East Asia.

At the same time, however, the US did launch the Transatlantic Trade and Investment Partnership (TTIP) negotiations. These harbored the ambition of developing the most aggressive free trade agreement ever, with real potential to boost economic growth in both the United States and the European Union, as well as setting global standards for trade with other regions.

However, in late 2016 the TTIP negotiations were halted, in line with President Trump’s pre-election commitment. The decision was also consistent with the President’s long-standing wariness towards multilateral free-trade agreements, and their ability to advance US economic interests.



The EU invests **eight times more in the US** than in India and China combined.



The ambition of TTIP was to build on what is already the most successful and integrated trading relationship in the world. Together, the European Union and the United States account for over half of the world's GDP. Both sides account for vastly more mutual investment than any other country or region in the world. For example, the EU invests eight times more in the US than in India and China combined. The degree of economic integration has seen tariff barriers slowly reduced over the decades, with average tariffs on the import of goods between the EU and US set at less than 3 percent today.

However, recent developments and the actions of the Trump White House have caused quite a degree of concern in Europe, as fears mount that current US positions on multilateral trade, along with the larger shift in relations with traditional partners, spell a potential rupture to a highly interdependent relationship. Rather than pursuing the long overdue task of tackling non-tariff barriers via the TTIP negotiations, Washington and Brussels have instead spent the past months in talks to avert a trade crisis based on the imposition of tariff barriers. Such levels of antagonism between

the two traditional allies could not have been imagined two short years ago. In many ways it has set the scene for a new kind of transatlantic engagement.

The trade war saw a hiatus of sorts in July, when EU Commission President Jean Claude Juncker made a trip to Washington with the sole objective of doing "a deal" to de-escalate the transatlantic cross-fire. The meeting was a success in that the two sides agreed to bring the negotiators back together to hammer out a compromise, and the EU managed to avert the proposed 25-percent US tariff on the import of European cars. Notwithstanding the progress made towards the end of July, the risk of further tariffs continues to loom large.

As is always the case, the simplistic presentation of the trade deficit and of tariffs on goods fails to show the full picture. It is true that the US tariff on cars is lower than the tariff imposed by the EU. However, the EU tariff on SUVs and trucks is lower than that imposed by the US. There is also a range of exemptions to the tariffs in place for vehicles manufactured in the US, which use parts manufactured in the EU. In fact, only about 15 percent of those cars imported

actually pay the 10-percent EU tariff.

The degree of integration between the EU and US economies means that complex supply chains exist which will be massively disrupted by this race to the bottom on tariffs. The harsh reality is that inflicting pain on the producers and economies of either the US or the EU, naturally inflicts damage on those of the other.

The smart solution will be to call a halt to the aggressive rhetoric and realise that we gain more together than when we are divided. Getting back to the negotiating table and finding ways to deepen transatlantic economic integration further is the only way to guarantee the future security and prosperity of both American and European citizens.

The views and opinions expressed in this article are those of the author(s) and do not necessarily reflect the opinions or positions of the World Trade Centers Association or its Members.

This article was made possible with the support of the European American Chamber of Commerce in New York.



TAKING OUR SEAT AT THE TABLE

Linda Mysliwy Conlin, President, World Trade Center of Greater Philadelphia, talks about the importance of efforts to find our seat at the table, as WTCA Members have their fingers collectively on the pulse of more than 300 local economies and business communities.

When I was asked to play a role on the panel launch of the World Trade Centers Association's (WTCA) first-ever "Trade and Investment Report," it was quite an honor to represent Greater Philadelphia. It was also humbling to serve as an example of the powerful work taking place at fellow World Trade Centers (WTCs) around the world. With this launch, the headquarters team at WTCA began the important work of elevating and positioning our network as a valuable source of global insight, and a driver of growth and innovation. In short—we found our "place at the table."

To launch the report, Jonathon Tepperman, Editor-in-Chief of *Foreign Policy* magazine, moderated a discussion with WTCA CEO Scott Ferguson and me, along with Blair A. Ruble, Distinguished Fellow at the Woodrow Wilson Center, and Claire

Casey, Managing Director, FP Analytics, WTCA's research partner.

For the first time that I can remember, a preeminent research institution – considered among the top ten global think tanks in the world – and a recognized and respected global affairs publication were talking about the important role of WTCs as thought leaders, a resource for on-the-ground intelligence, and as catalysts for economic growth and job creation. In fact, Blair Ruble called the report, "a path-breaking" publication, complimenting the team for their groundbreaking research and referring to the title, "Global Connections," as demonstrative of the position WTCs hold at the center of an ecosystem of trade. Yes, they certainly do.

As Members of WTCA we all have our own story. But I cannot reinforce enough how important it is for us to tell



(From left to right) Scott Ferguson, Blair A. Ruble, Linda Conlin, and Claire Casey

those stories through efforts such as this report. It is the only way we will find relevance among our peers.

For us, in Greater Philadelphia, a key driver of economic growth is the partnership between academia and industry. In fact, in 2016, nine of Philadelphia's top 10 largest private employers, and 12 of its 15 largest were "eds and meds" – what we are well-known for. And our growing millennial population contributes to the trained professionals needed for our local medical, pharma, and biotech industries.

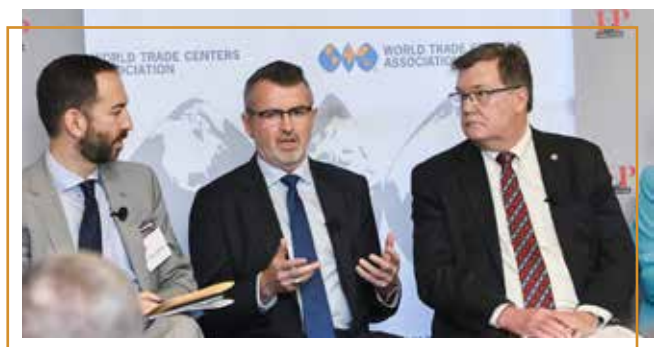
Overall, the report has confirmed that investment in areas such as human capital and smarter infrastructure, embracing foreign-born workers and strong local networks ultimately lead to increased exports, FDI investment, and what every city wants – more jobs! And as you might expect, from Accra to Quebec, and Harbin to Santiago,

the report confirms that areas with a World Trade Center presence are among the vanguard of successful urban centers navigating a sometimes-difficult landscape.

If you haven't had a chance to do so, please [read the report](#), [watch the recording of our launch event](#), and share and leverage all of the above, as they are parts of your story—you are just as much a part of it as the rest of your fellow WTCs.

On behalf of WTCGP board, staff, Members and clients, we are truly proud to be Members of the WTCA for the past 16 years, and to take part in this inaugural effort. I am looking forward to next year's report!

The views and opinions expressed in this article are those of the authors and do not necessarily reflect the opinions or positions of the World Trade Centers Association or its Members.



TRENDS

TRENDS

EMERGING Trends Watch in Africa

Accelerated growth seen last year across Africa is expected to continue into the rest of 2018 and into 2019. Much of that growth is due to increased economic and financial transactions across sectors. Africa is the global leader in mobile money and it is an important component of Africa's financial sector. This has opened banking to whole new segments of the population.

There were also several new business reforms implemented in 2017 in multiple countries, the World Bank reports. Malawi, for example, adopted a new law setting clearer rules related to bankruptcy procedures and set up a new credit bureau. Nigeria now guarantees borrowers the right to inspect their credit data from the credit bureau and made it easier to start a new business by allowing electronic stamping of registration documents. And Ghana has taken considerable steps—like closing several under-performing banks—to strengthen the banking sector and increase investor confidence.

These reforms help create more possibilities for investors and new business across the globe and in sectors such as technology, healthcare, clean energy, consumer goods, and real estate. Here are some emerging trends expected to continue to take shape.

1. Blockchain Utilized to Create Secure, Verified Banking Records

Opportunities for businesses and individuals to utilize [blockchain](#) are emerging across the continent. Simply put, [blockchain is defined as](#)



Private sector investment can help alleviate debt consolidation pressure.

an open, distributed ledger that can record transactions between two parties efficiently and in a verifiable and permanent way. The World Bank Group estimates that 17 percent (~350 million people) of the world's unbanked population (~2 billion adults total) is in Africa. Blockchain technologies can be utilized by investors to surpass outdated banking and other financial systems. Blockchain systems can help create a more secure, inclusive, and fair economy by keeping comprehensive records of public funds. A comprehensive record system could help fight fraud and corruption in both the private and public sectors.



2. New Investment Opportunities (in Infrastructure, Energy, and More)

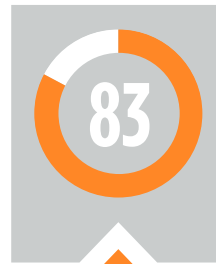
According to the [Brookings Institute](#), although fears about debt consolidation and a lack of public financing continue to plague many African nations, private sector investment can help alleviate some of that pressure. Investment opportunities in education, energy, agriculture, consumer goods, banking, infrastructure, and urban markets are immense. For example, investments in renewable and conventional energy sources can be used to solve infrastructure gaps for sources of power in different countries. Household consumption continues to go up, leaving the floodgates open for a variety of consumer goods business to support the need.

3. Water- and Energy-Saving Design

[Cape Town's water crisis](#) at the beginning of this year was a wake-up call across Africa. Builders have had to adapt, and now the demand for designs that conserve water and energy is at an all-time high. Features such as solar panels, dual-flush toilets and energy-saving appliances will continue to be in demand, even though Day Zero has passed. On a broader level, changes to infrastructure including replacing outdated water sources and designing entire buildings that meet energy-efficiency standards will bring a wave of new business opportunity in the upcoming years.

4. Creative, Affordable Housing

Nigeria and several other countries continue to face a [housing crisis](#) as cities become increasingly populated. Nigeria is at an approximately [17 million-unit](#) housing deficit, and Kenya is dealing with a [2 million-unit](#) housing deficit, according to the International Finance Corporation. [Affordable](#)



The World Bank reports a total of 83 business reforms were adopted in Sub-Saharan Africa alone in 2017.

[housing solutions](#) are a non-negotiable need. Creative solutions to the housing crisis — for example, crafting homes from shipping containers and other low-cost recyclable materials — are a real opportunity for builders and real estate firms in the future. Some African companies, such as South African-based [Berman-Kalil Housing Concepts](#), are already creating sustainable housing in places like Cape Town by converting shipping containers into affordable housing units.

5. Drones

[Drones](#) have found a unique home in the African business market. They can be used to deliver goods and medicine to remote areas. Hospitals, NGOs (non-governmental organizations) and other agricultural organizations are already utilizing drone technology. The opportunity for private sector to utilize drones is still untapped. Some examples include using drone technology to track the effects of climate change or deliver home goods to people in remote areas. In an encouraging move, Kenya recently legalized the commercial and private use of drones, citing the hope of a commercial and social impact. Other countries have yet to follow suit.

Takeaway

The World Bank reports a total of [83 business reforms](#) were adopted in Sub-Saharan Africa alone in 2017. They included reforms that made it easier to register a new business, establish and access credit agencies, trade across borders, and create and obtain construction permits. These reforms, plus new investment opportunities in sectors like technology, clean energy, consumer goods and real estate, all signal that a positive business outlook will continue. As more jobs are created and emerging technology catches on, the future looks bright for entrepreneurs and investors.

AROUND THE NETWORK

MEMBER POLL

With the WTCA Member Seminar quickly approaching, we're curious to learn your thoughts on how we can enhance your experience. Follow [this link](#) to take a brief survey on the event's location. We value your opinion and always want to hear from you!

HEADQUARTERS

WTCA MEMBER SEMINAR 2018

Oct 13 - 15, 2018

WTCA

The World Trade Centers Association (WTCA) Member Seminar is the premier learning and development event for the WTCA community, including new members...

[Full Story](#)

WTCA SHOWCASES ITS GLOBAL NETWORK AT 2018 CIFIT

WTCA

Xiamen, China (September 6, 2018) – The World Trade Centers Association (WTCA) is pleased to announce that it will continue to showcase the WTCA global network...

[Full Story](#)

ASIA PACIFIC

DISCUSSION ON DEVELOPMENT OF ANCILLARY INDUSTRIES

World Trade Center Bhubaneswar

A panel discussion on Development of Downstream & Ancillary Industries in Odisha was organized by World Trade Centre Bhubaneswar in association with...

[Full Story](#)

INVESTOR AWARENESS PROGRAM

World Trade Center Bhubaneswar

An investor awareness program for the business Members of the center was organized by World Trade Center Bhubaneswar in association with National Society for Entrepreneurship...

[Full Story](#)

WTC CHANDIGARH TO SUPPORT STARTUPS IN PUNJAB

World Trade Center Chandigarh

WTC Chandigarh, facilitated by its trade services arm, VERBIND, participated in the Punjab startup summit that was held in Chandigarh on 31st August...

[Full Story](#)

WTC GOA WORKSHOP ON BLOCKCHAIN & CYBER SECURITY

World Trade Center Goa

World Trade Centre Goa organized a Workshop on "Blockchain Technology & Cyber Security" on 30th August 2018. Mr Ambar Kamat, Director, Eintell...

[Full Story](#)

SEMINAR ON TRANSFER PRICING

World Trade Center Kochi

The World Trade Center (WTC) Kochi organized a seminar on Transfer Pricing on 14th August 2018 at Holiday Inn. The event was supported by TiE Kerala...

[Full Story](#)

WTC KOCHI IS PARTNERING FOR COCON 2018

World Trade Center Kochi

The World Trade Center Kochi is partnering for COCON XI - country's long running cybersecurity conference. This event is organized by the Kerala Police...

[Full Story](#)

WTC MUMBAI HOSTS BIMSTEC EVENT POST NEPAL SUMMIT

World Trade Center Mumbai

A panel discussion on 'Unlocking BIMSTEC Potential: Trade, Investment and Connectivity' was organized by MVIDC World Trade Centre (WTC) Mumbai in association with...

[Full Story](#)

INDIANA SET TO GROW PARTNERSHIP WITH MAHARASHTRA

World Trade Center Mumbai

An interactive meeting on 'Strengthening Indiana-India Partnership' was held...

Economic Relations' was organised in honour of Mr. Jim Schellinger, Secretary of Commerce fo...

[Full Story](#)

WORLD TRADE EXPO 2018

October 29-30, 2018

World Trade Center Mumbai

The 2nd edition of World Trade Expo 2018 will be organised by MVIRDC World Trade Centre Mumbai in association with All India Association of Industr...

[Full Story](#)

WTC PUNE EVENTS FOCUS ON INTERNATIONAL TRADE

World Trade Center Pune

WTC Pune conducted a Roadshow on Innovative Approaches to do Business in USA by its Global Mentor Mr. Jagat Shah. He shared practical experiences ...

[Full Story](#)

TAIWAN INTERNATIONAL BEAUTY SHOW 2018 IN SEPTEMBER

World Trade Center Taipei

The Taiwan International Beauty Show 2018 was held at the Taipei World Trade Center Exhibition Hall 1 from September 13 to 15. This is the thir...

[Full Story](#)

TAIPEI CYCLE 2018 TO BE HELD IN OCTOBER

World Trade Center Taipei

TAIPEI CYCLE 2018, to be held this year from October 31 to

November 3 at the Taipei Nangang Exhibition Halls 1 and Taipei World Trade Center (TWTC)...

[Full Story](#)

CENTRAL & SOUTH AMERICA

WTC ASUNCIÓN TO HOST A DYNAMIC LATAM REGIONAL MEETING

World Trade Center Asuncion

The Latin America Regional Meeting will be held in WTC Asunción, November 14-16 of this year. The 3-day event is going to have very different dynam...

[Full Story](#)

WTC CIUDAD DEL ESTE AND BMW SHARE NEW ALLIANCE

World Trade Center Ciudad del Este

WTC Ciudad del Este is the second WTC in Paraguay, and its currently on the construction phase. The 30,000 square meter complex is part of a master...

[Full Story](#)

WELCOME TO QUERÉTARO, MEXICO. HOST 2019 WTCA GA.

World Trade Center Querétaro

Querétaro is a stunningly beautiful state in the heart of Mexico.

Querétaro is the capital city where the 2019 WTCA General Assembly will take...

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EXPORTERS PROGRAM AT WTC VALENCIA

World Trade Center Valencia

World Trade Center Valencia, in alliance with the Exporters Hub, recently kicked off the Hadron program, an initiative focused on accelerating exports, in which Venezuelan...

[Full Story](#)

EUROPE

WTC GIBRALTAR RAISES AWARENESS ON MENTAL HEALTH

World Trade Center Gibraltar

WTC Gibraltar has taken active part in supporting the GibSams Suicide Awareness campaign this year. The campaign aims to highlight the importance of being able to speak about...

[Full Story](#)

WTC MARSEILLE : THE SKY CENTER OPENS SOON

World Trade Center Marseille Provence

The World Trade Center Marseille Provence is thrilled to announce the future opening of its new and prestigious venue: the Sky Center. Located at th...

[Full Story](#)

"BRIDGE FOR CITIES" EVENT

World Trade Center Trieste

"BRIDGE FOR CITIES" event will take place In Vienna, Austria from 9th to 11th October 2018. This is

AROUND THE NETWORK

the third year that UNIDO and the Finance Cent...

[Full Story](#)

BELLA HEULE JOINS THE WTC TRIESTE TEAM

World Trade Center Trieste

World Trade Center Trieste is pleased to announce that Ms. Bella Heule has joined the WTC Trieste team in the role of Principal Consultant for Stra...

[Full Story](#)

SUPPORT BY WTC CHENNAI FOR WTC TWENTE CLUB MEMBER

World Trade Center Twente

"We4Ce is active in the field of wind energy and focuses mainly on the design office on rotor blade design, and technology transfers from greenfiel...

[Full Story](#)

WOMEN IN INTERNATIONAL BUSINESS

October 11, 2018

World Trade Center Twente

Women in International Business is a networking event focused on international business, with women in the leading role. A special mix of speakers ...

[Full Story](#)

NORTH AMERICA & THE CARIBBEAN

WTC ARKANSAS RECEIVES \$592,000 GRANT FROM EDA

World Trade Center Arkansas

The U.S. Small Business Administration awarded \$150,000 to the World Trade Center Arkansas as a part of the State Trade Expansion Program grant ini...

[Full Story](#)

WTC BUFFALO NIAGARA HOLDS TRADE CELEBRATION EVENT

World Trade Center Buffalo Niagara

World Trade Center Buffalo Niagara (WTCBN) held their annual World Trade Celebration on Thursday, September 20, 2018 at the beautiful new event fac...

[Full Story](#)

WTC DELAWARE GALA

December 6, 2018

World Trade Center Delaware

Honoring 100 Years of Romania and Delaware Friendship and H.E. George Cristian MAIOR, Ambassador Extraordinary and Pleni...

[Full Story](#)

CONSTRUCTION SET TO BEGIN ON LVCCD EXPANSION

World Trade Center Las Vegas

The Las Vegas Convention and Visitors Authority (LVCVA) Board of Directors took the final step needed

to begin construction on the Las Vegas Convention Center District's Phase Two expansion...

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CES 2019 DELEGATION PROGRAM BENEFITS WTCA

World Trade Center Las Vegas

CES@ 2019, the global stage for innovation, is produced and owned by the Consumer Technology Association™ (CTA), licensee for the World Trade Center Las Vegas. CES is the largest...

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WTC ALLIANCE WITH MAX SACKS INTERNATIONAL

World Trade Center Orlando

Answering the sales profession's questions, "How do people buy?" and "Why do people buy?" The World Trade Center Orlando is pleased to announce ...

[Full Story](#)

DIRTT WTCSAV INTERNATIONAL BUSINESS OF THE YEAR

World Trade Center Savannah

Congratulations to DIRTT (Doing it Right This Time) Environmental Solutions, who was awarded the 2018 World Trade Center Savannah International Bus...

[Full Story](#)

JCB CELEBRATES MILESTONE IN SAVANNAH, GA REGION

World Trade Center Savannah

JCB celebrated a milestone Thursday at its North America headquarters in Pooler. The event celebrated the manufacture of the 1,000th “HMEE,” a high ...

[Full Story](#)

WTC TORONTO CELEBRATES ITS 1ST YEAR ANNIVERSARY!

World Trade Center Toronto

On September 20, 2018, World Trade Centre Toronto (WTC-T) celebrated its first anniversary. Created as the trade services arm of the Toronto Region Board of Trade...

[Full Story](#)

VIRGINIA/DC DISTRICT EXPORT COUNCIL SME CONFERENCE

World Trade Center Washington, D.C.

On September 4th, business leaders joined the Virginia and Washington D.C. District Export Council at the Ronald Reagan Building and International ...

[Full Story](#)

A CONVERSATION WITH THE AMBASSADOR OF BULGARIA

October 10, 2018

World Trade Center Washington, D.C.

Join the Washington Intergovernmental Professional Group as they host His Excellency Tihomir Stoytchev, the Ambassador of Bulgaria to the United St...

[Full Story](#)

AMBASSADOR SERIES: UZBEKISTAN

October 11, 2018

World Trade Center Washington, D.C.

His Excellency Javlon Vakhobov, Ambassador of Uzbekistan to the United States, will address a WAC-DC audience in an Ambassador Series program. Uzbe...

[Full Story](#)

CSI GLOBAL SERVICES SUMMIT

October 17, 2018

World Trade Center Washington, D.C.

The Coalition of Services Industries invites you to participate in the 10th Annual Global Services Summit 21st Century Rules-Based Trade We invite yo...

[Full Story](#)

DO YOU INFOSHARE?

Details about your WTC are crucial to creating the connections and partnerships that feed our network, as well as helping us create programming that suits your needs and those of your local Members. That's why we created InfoShare Online!

It takes less than an hour to fill out, but the benefits of being a searchable, active Member will last for years to come.

See a Member of the WTCA staff for more information, or write to InfoShareOnline@wtca.org.



www.wtca.org



**WORLD TRADE CENTERS
ASSOCIATION**

MEMBER

ANNIVERSARIES

The WTCA extends their warmest congratulations to those World Trade Centers celebrating yet another milestone. October marks the month when you joined our association. WTCA is stronger because you are a part of our community, and we wish you all a Happy Anniversary!

- | | |
|---|---|
| World Trade Center Bogota – 35 years | World Trade Center Hong Kong (AF) – 22 years |
| World Trade Center Nantes Atlantique – 35 years | World Trade Center Dulles Airport – 21 years |
| World Trade Center Vancouver – 35 years | World Trade Center Okinawa – 21 years |
| World Trade Center Genoa – 34 years | World Trade Center Washington, D.C. – 21 years |
| World Trade Center Curaçao – 33 years | World Trade Center Algiers – 20 years |
| World Trade Center Macau – 33 years | World Trade Center Almere – 20 years |
| World Trade Center Miami – 33 years | World Trade Center Nansha – 18 years |
| World Trade Center São Paulo – 32 years | World Trade Center Ramallah – 18 years |
| World Trade Center Tacoma – 32 years | World Trade Center Buffalo Niagara – 16 years |
| World Trade Center Kansas City – 28 years | World Trade Center Qatar – 16 years |
| World Trade Center Orlando – 28 years | World Trade Center Chelyabinsk – 15 years |
| World Trade Center Pittsburgh – 28 years | World Trade Center Eindhoven – 15 years |
| World Trade Center Rostock – 28 years | World Trade Center Hyderabad – 15 years |
| World Trade Center Taichung – 28 years | World Trade Center Abu Dhabi – 12 years |
| World Trade Center McAllen – 27 years | World Trade Center Arkansas – 12 years |
| World Trade Center St. Louis – 27 years | World Trade Center Helsinki Airport – 12 years |
| World Trade Center Frankfurt (Oder) – 26 years | World Trade Center Pescara – 12 years |
| World Trade Center Montevideo – 26 years | World Trade Center Barquisimeto – 9 years |
| World Trade Center Turku – 26 years | World Trade Center Cali – 9 years |
| World Trade Center Zurich – 26 years | World Trade Center Pilsen – 9 years |
| World Trade Center Bucharest – 25 years | World Trade Center Savannah – 7 years |
| World Trade Center Colombo – 25 years | World Trade Center Ciudad del Este – 5 years |
| World Trade Center The Hague – 25 years | World Trade Center Encarnación – 5 years |
| World Trade Center Lausanne – 25 years | World Trade Center Fuzhou – 5 years |
| World Trade Center San Diego – 25 years | World Trade Center Lille-Arras – 5 years |
| World Trade Center Managua – 24 years | World Trade Center Medellín – 5 years |
| World Trade Center San Salvador – 24 years | World Trade Center San Francisco – 5 years |
| World Trade Center Delhi-Gurgaon – 23 years | World Trade Center Navi Mumbai – 4 years |
| World Trade Center Northern California -
Sacramento – 23 years | World Trade Center Amaravati – 3 years |
| World Trade Center Penang – 23 years | World Trade Center Yongjia – 2 years |



**WORLD TRADE CENTERS
ASSOCIATION**

WTCA **MEMBER SEMINAR** *PARTNERS IN PROGRESS*

OCT 14-16 | 2018
NEW YORK CITY

*Our premier learning and developing event for
WTCA members is just around the corner.*

*Don't miss this opportunity to network with leaders
of World Trade Centers from across the globe...*

*Click here or visit
events.bizzabo.com/WTCAMS2018 to*

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**Questions? Do you have any story ideas?
Write to us at media@wtca.org**

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